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Executive Board of the World Food Programme

Report on the first and second regular sessions and annual session of 2016

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Note

Symbols of United Nations documents are composed of letters combined with figures.

[22 June 2017]

Contents

		Page
I.	Decisions and recommendations of the first regular session of the Executive Board, 2016 (Rome, 8-10 February 2016)	4
II.	Decisions and recommendations of the annual session of the Executive Board, 2016 (Rome, 13-17 June 2016)	13
III.	Decisions and recommendations of the second regular session of the Executive Board, 2016 (Rome, 14-17 November 2016)	27

World Food Programme

Executive Board
First Regular Session
Rome, 8–10 February 2016

Distribution: General
Date: 10 February 2016
Original: Spanish

Agenda Item 13
WFP/EB.1/2016/13
Verification of Adopted Decisions and Recommendations

Executive Board documents are available on WFP's Website (http://executiveboard.wfp.org)

Decisions and Recommendations of the First Regular Session of the Executive Board, 2016

Executive Board Bureau	
President:	**H.E. Stephanie Hochstetter Skinner-Klée** (Guatemala)
Alternate:	**Ms Angélica Jácome** (Panama)
Vice-President:	**Mr Vimlendra Sharan** (India)
Alternate:	**H.E. Majid Dehghan-Shoar** (Islamic Republic of Iran)
Member:	**Ms Anna-Marie Moulton** (South Africa)
Alternate:	**H.E. Mohammed S.L. Sheriff** (Liberia)
Member:	**Ms Vibeke Gram Mortensen** (Denmark)
Alternate:	**Mr Osamu Kubota** (Japan)
Member:	**Mr Zoltán Kálmán** (Hungary)
Alternate:	**Mr Andrzej Halasiewicz** (Poland)
Rapporteur:	**Mr Benito Santiago Jiménez Sauma** (Mexico)

Table of Contents

		page
	Adoption of the Agenda	7
	Election of the Bureau and Appointment of the Rapporteur	7
Current and Future Strategic Issues		
2016/EB.1/1	Opening Remarks by the Executive Director	8
Policy Issues		
2016/EB.1/2	Mid-Term Review of the WFP Strategic Plan (2014–2017)	8
2016/EB.1/3	Gender Action Plan	8
2016/EB.1/4	Risk Appetite Statement	8
Middle East, North Africa, Eastern Europe and Central Asia Portfolio		
2016/EB.1/5	Summary Evaluation Report – State of Palestine Country Portfolio (2011-mid 2015) and Management Response	9
2016/EB.1/6	Country Programmes — Tajikistan 200813 (2016–2020)	9
Asia and the Pacific Portfolio		
2016/EB.1/7	Country Programmes — Indonesia 200914 (2016–2020)	9
2016/EB.1/8	Budget Increases to Development Activities — Cambodia Country Programme 200202	9
West Africa Portfolio		
2016/EB.1/9	Country Programmes — Guinea-Bissau 200846 (2016–2020)	10

		page
Administrative and Managerial Matters		
2016/EB.1/10	Reports by the Joint Inspection Unit Relevant to the Work of WFP	10
Summary of the Work of the Executive Board		
2016/EB.1/11	Summary of the Work of the Second Regular Session of the Executive Board, 2015	10
Annex	**Agenda**	11

Decisions and Recommendations

Adoption of the Agenda

The Board adopted the Agenda.

8 February 2016

Election of the Bureau and Appointment of the Rapporteur

In accordance with the Rules of Procedure of the Board, the Board elected Her Excellency Stephanie Hochstetter Skinner-Klée (Guatemala, List C) as President for a one-year term. Ms Angélica Jácome (Panama, List C) was elected as Alternate.

The Board elected Mr Vimlendra Sharan (India, List B) as Vice-President. H.E. Majid Dehghan-Shoar (Islamic Republic of Iran, List B) was elected as Alternate.

The Board elected as members of the Bureau, representing the other three WFP electoral lists, for a one-year term: Ms Anna-Marie Moulton (South Africa, List A); Ms Vibeke Gram Mortensen (Denmark, List D) and Mr Zoltán Kálmán (Hungary, List E). Elected as Alternates were: H.E. Mohammed S.L. Sheriff (Liberia, List A); Mr Osamu Kubota (Japan, List D); and Mr Andrzej Halasiewicz (Poland, List E).

In accordance with Rule XII of its Rules of Procedure, the Board appointed Mr Benito Santiago Jiménez Sauma (Mexico, List C) Rapporteur of the First Regular Session of 2016.

8 February 2016

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

Current and Future Strategic Issues

2016/EB.1/1 **Opening Remarks by the Executive Director**

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session.

8 February 2016

Policy Issues

2016/EB.1/2 **Mid-Term Review of the WFP Strategic Plan (2014–2017)**

The Board took note of "Mid-Term Review of the WFP Strategic Plan (2014–2017)" (WFP/EB.1/2016/4-A), taking into account considerations raised by the Board during its discussion.

8 February 2016

2016/EB.1/3 **Gender Action Plan**

The Board took note of "Gender Action Plan" (WFP/EB.1/2016/4-B), taking into account considerations raised by the Board during its discussion.

8 February 2016

2016/EB.1/4 **Risk Appetite Statement**

The Board took note of "Risk Appetite Statement" (WFP/EB.1/2016/4-C), taking into account considerations raised during its discussion.

8 February 2016

Middle East, North Africa, Eastern Europe and Central Asia Portfolio

2016/EB.1/5 **Summary Evaluation Report — State of Palestine Country Portfolio (2011-mid 2015) and Management Response**

The Board took note of "Summary Evaluation Report – State of Palestine Country Portfolio (2011–mid-2015)" (WFP/EB.1/2016/5) and the management response in WFP/EB.1/2016/5/Add.1* + Corr.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

9 February 2016

2016/EB.1/6 **Country Programmes — Tajikistan 200813 (2016–2020)**

The Board approved country programme Tajikistan 200813 (2016–2020) (WFP/EB.1/2016/6/3), for which the food requirement is 64,624 mt at a cost of USD 39.0 million, at a total cost to WFP of USD 80.6 million.

9 February 2016

Asia and the Pacific Portfolio

2016/EB.1/7 **Country Programmes — Indonesia 200914 (2016–2020)**

The Board approved country programme Indonesia 200914 (2016–2020) (WFP/EB.1/2016/6/2), for which the total cost to WFP is USD 14.8 million.

9 February 2016

2016/EB.1/8 **Budget Increases to Development Activities — Cambodia Country Programme 200202**

The Board approved the proposed budget increase of USD 46.4 million for Cambodia country programme 200202 (WFP/EB.1/2016/7) with a 30-month extension from 1 July 2016 to 31 December 2018.

9 February 2016

West Africa Portfolio

2016/EB.1/9 **Country Programmes — Guinea-Bissau 200846 (2016–2020)**

The Board approved country programme Guinea-Bissau 200846 (2016–2020) (WFP/EB.1/2016/6/1), for which the food requirement is 21,720 mt at a cost of USD 23 million, the cash-based transfer requirement is USD 4.8 million and the total cost to WFP is USD 38.3 million.

9 February 2016

Administrative and Managerial Matters

2016/EB.1/10 **Reports by the Joint Inspection Unit Relevant to the Work of WFP**

The Board took note of the information and recommendations in "Reports by the Joint Inspection Unit Relevant to the Work of WFP" (WFP/EB.1/2016/10*).

10 February 2016

Summary of the Work of the Executive Board

2016/EB.1/11 **Summary of the Work of the Second Regular Session of the Executive Board, 2015**

The Board approved "Draft Summary of the Work of the Second Regular Session of the Executive Board, 2015", the final version of which would be embodied in the document WFP/EB.2/2015/15.

10 February 2016

ANNEX

Provisional Agenda

1. ***Adoption of the Agenda*** *(for approval)*

2. ***Election of the Bureau and Appointment of the Rapporteur***

3. ***Current and Future Strategic Issues***

4. ***Policy Issues***

   a) Mid-Term Review of the WFP Strategic Plan (2014–2017) *(for consideration)*

   b) Gender Action Plan *(for consideration)*

   c) Risk Appetite Statement *(for consideration)*

   d) Update on the Nutrition Policy *(for information)*

   e) Update on the People Strategy *(for information)*

   f) Update on the Integrated Road Map for the Strategic Plan (2017–2021), the Country Strategic Planning Approach and the Financial Framework Review *(for information)*

5. ***Evaluation Reports*** *(for consideration)*

   - Summary Evaluation Report – State of Palestine Country Portfolio and Management Response

Operational Matters

6. ***Country Programmes*** *(for approval)*

   - Guinea-Bissau 200846
   - Indonesia 200914
   - Tajikistan 200813

7. ***Projects for Executive Board Approval*** *(for approval)*

Budget increases to development activities

   - Cambodia 200202

8. ***Reports of the Executive Director on Operational Matters*** *(for information)*

a) Development projects approved by the Executive Director (1 January–31 December 2015)

- Timor-Leste 200770

b) Budget increases to development activities approved by the Executive Director (1 January–31 December 2015)

c) Budget increases to protracted relief and recovery operations approved by the Executive Director (1 July–31 December 2015)

d) Emergency operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 July–31 December 2015)

9. ***Organizational and Procedural Matters***

- Biennial Programme of Work of the Executive Board (2016–2017) (*for information*)

10. ***Administrative and Managerial Matters***

- Reports by the Joint Inspection Unit Relevant to the Work of WFP (*for consideration*)

11. ***Summary of the Work of the Second Regular Session of the Executive Board, 2015*** *(for approval)*

12. ***Other Business***

13. ***Verification of Adopted Decisions and Recommendations***

World Food Programme

Executive Board
Annual Session
Rome, 13–17 June 2016

Distribution: General
Date: 17 June 2016
Original: English

Agenda Item 13
WFP/EB.A/2016/13
Verification of Adopted Decisions and Recommendations

Executive Board documents are available on WFP's website (http://executiveboard.wfp.org).

Decisions and Recommendations of the Annual Session of the Executive Board, 2016

Executive Board Bureau	
President:	**H.E. Stephanie Hochstetter Skinner-Klée** (Guatemala)
Alternate:	**Ms Angélica Jácome** (Panama)
Vice-President:	**Mr Vimlendra Sharan** (India)
Alternate:	**H.E. Majid Dehghan Shoar** (Islamic Republic of Iran)
Member:	**Ms Anna-Marie Moulton** (South Africa)
Alternate:	**H.E. Mohammed S.L. Sheriff** (Liberia)
Member:	**Ms Vibeke Gram Mortensen** (Denmark)
Alternate:	**Mr Osamu Kubota** (Japan)
Member:	**Mr Zoltán Kálmán** (Hungary)
Alternate:	**Mr Andrzej Halasiewicz** (Poland)
Rapporteur:	**H.E. Inge Nordang** (Norway)

Table of Contents

		page
	Adoption of the Agenda	16
	Appointment of the Rapporteur	16
Current and Future Strategic Issues		
2016/EB.A/1	Opening Remarks by the Executive Director	16
Annual Reports		
2016/EB.A/2	Annual Performance Report for 2015	16
Policy Issues		
2016/EB.A/3	WFP Strategic Plan (2017–2021)	17
2016/EB.A/4	Policy on Country Strategic Plans	17
2016/EB.A/5	Update on the Financial Framework Review	18
2016/EB.A/6	Update on WFP's Role in Collective Humanitarian Response	18
Resource, Financial and Budgetary Matters		
2016/EB.A/7	Audited Annual Accounts, 2015	18
2016/EB.A/8	Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Two Members of the Audit Committee	19
2016/EB.A/9	Use of the Immediate Response Account for Preparedness Activities	19
2016/EB.A/10	Annual Report of the Audit Committee	20
2016/EB.A/11	Annual Report of the Inspector General and Note by the Executive Director	20
2016/EB.A/12	Report of the External Auditor on the School Feeding Programme and WFP Management Response	20
2016/EB.A/13	Report of the External Auditor on WFP Aviation and WFP Management Response	21
2016/EB.A/14	Report on the Implementation of the External Auditor Recommendations	21

		page
2016/EB.A/15	Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2015)	21
Evaluation Reports		
2016/EB.A/16	Annual Evaluation Report, 2015	22
West Africa Portfolio		
2016/EB.A/17	Summary Evaluation Report — Mauritania Country Portfolio (2011–2015) and Management Response	22
Asia and the Pacific Portfolio		
2016/EB.A/18	Protracted relief and recovery operations — Democratic People's Republic of Korea 200907	22
East and Central Africa Portfolio		
2016/EB.A/19	Budget increases to protracted relief and recovery operations— Ethiopia 200712	23
Southern Africa Portfolio		
2016/EB.A/20	Protracted relief and recovery operations — Zimbabwe 200944	23
2016/EB.A/21	Budget increases to protracted relief and recovery operations — Malawi 200692	23
Summary of the Work of the Executive Board		
2016/EB.A/22	Summary of the Work of the First Regular Session of the Executive Board, 2016	23
Annex	Agenda	24

Decisions and Recommendations

Adoption of the Agenda

The Board adopted the Agenda.

13 June 2016

Appointment of the Rapporteur

In accordance with Rule XII of its Rules of Procedure, the Board appointed H.E. Inge Nordang (Norway, List D) Rapporteur of the Annual Session of 2016.

13 June 2016

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

Current and Future Strategic Issues

2016/EB.A/1 **Opening Remarks by the Executive Director**

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session.

13 June 2016

Annual Reports

2016/EB.A/2 **Annual Performance Report for 2015**

The Board approved the Annual Performance Report for 2015 (WFP/EB.A/2016/4*), noting that it provided a comprehensive record of WFP performance for the year. In accordance with General Regulation VI.3, and pursuant to its decisions 2000/EB.A/2 and 2004/EB.A/11 and to ECOSOC's resolution E/2013/L.17 and the FAO Council's decision at its 148th Session in 2013, the Board requested that the Annual Performance Report for 2015 be forwarded to ECOSOC and the FAO Council, along with the present decision and the Board's decisions and recommendations for 2015.

14 June 2016

Policy Issues

2016/EB.A/3 **WFP Strategic Plan (2017–2021)**

The Board took note of "WFP Strategic Plan (2017–2021)" (WFP/EB.A/2016/5-A) and reaffirmed its support to WFP's commitment to aligning its operations with the 2030 Agenda. The Board looked forward to the final draft of "WFP Strategic Plan (2017–2021)", which would be submitted for its approval during EB.2/2016, taking into account the issues raised by the Board during its discussion.

14 June 2016

2016/EB.A/4 **Policy on Country Strategic Plans**

The Board took note of "Policy on Country Strategic Plans" (WFP/EB.A/2016/5-B*). The Board looked forward to the final draft of "Policy on Country Strategic Plans", which would be submitted for its approval during EB.2/2016, taking into account the issues raised by the Board during its discussion.

14 June 2016

2016/EB.A/5 **Update on the Financial Framework Review**

Having considered "Update on the Financial Framework Review" (WFP/EB.A/2016/5-C/1*) the Board:

i) took note of the ongoing work on the Financial Framework Review; and

ii) looked forward to the conclusions of the Financial Framework Review, including a country portfolio budgeting and planning structure, to be presented for approval at the 2016 Second Regular Session.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

14 June 2016

2016/EB.A/6 **Update on WFP's Role in Collective Humanitarian Response**

The Board took note of "Update on WFP's Role in Collective Humanitarian Response" (WFP/EB.A/2016/5-E).

14 June 2016

Resource, Financial and Budgetary Matters

2016/EB.A/7 **Audited Annual Accounts, 2015**

The Board:

i) approved the 2015 Annual Financial Statements of WFP, together with the Report of the External Auditor, pursuant to General Regulation XIV.6 (b);

ii) noted the funding from the General Fund of USD 3,914,774.27 during 2015 for the write-off of receivables; and

iii) noted post-delivery losses of commodities during 2015 forming part of the operating expenses for the same period.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/8 **Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Two Members of the Audit Committee**

The Board approved the following appointments to the selection panel of Audit Committee members in relation to the selection of two Audit Committee members:

- H.E. Mohammed S.L. Sheriff, Ambassador and Permanent Representative of Liberia, as representative of the Executive Board
- Dr Md Mafizur Rahman, Economic Counsellor, Alternate Permanent Representative of Bangladesh, as representative of the Executive Board

and requested the selection panel to report its recommendations to the Executive Director and the President of the Board.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/9 **Use of the Immediate Response Account for Preparedness Activities**

Having considered the recommendations of the Secretariat in document WFP/EB.A/2016/6-C/1, the Board approved use of the Immediate Response Account for preparedness activities up to a limit of USD 6 million per annum.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/10 **Annual Report of the Audit Committee**

The Board took note of "Annual Report of the Audit Committee" (WFP/EB.A/2016/6-D/1/Rev.2).

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/11 **Annual Report of the Inspector General and Note by the Executive Director**

The Board took note of "Annual Report of the Inspector General" (WFP/EB.A/2016/6-E/1) and noted that the oversight work performed and reported did not disclose any significant weaknesses in the internal control, governance or risk management processes in place across WFP that would have a pervasive effect on the achievement of WFP's objectives.

The Board encouraged management to take advantage of the opportunities for improvement highlighted in the report.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/12 **Report of the External Auditor on the School Feeding Programme and WFP Management Response**

The Board took note of "Report of the External Auditor on the School Feeding Programme" (WFP/EB.A/2016/6-F/1) and the WFP management response in WFP/EB.A/2016/6-F/1/Add.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/13 **Report of the External Auditor on WFP Aviation and WFP Management Response**

The Board took note of "Report of the External Auditor on WFP Aviation" (WFP/EB.A/2016/6-G/1) and the WFP management response in WFP/EB.A/2016/6-G/1/Add.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/14 **Report on the Implementation of the External Auditor Recommendations**

The Board took note of "Report on the Implementation of the External Auditor Recommendations" (WFP/EB.A/2016/6-H/1).

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

2016/EB.A/15 **Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2015)**

The Board took note of "Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2015)" (WFP/EB.A/2016/6-I/1*).

The Board also took note of the comments of the ACABQ (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/2, WFP/EB.A/2016/5-C/2), and the FAO Finance Committee (WFP/EB.A/2016/6(A,B,C,D,E,F,G,H,I,J)/3, WFP/EB.A/2016/6-C/3).

15 June 2016

Evaluation Reports

2016/EB.A/16 **Annual Evaluation Report, 2015**

The Board took note of "Annual Evaluation Report, 2015" (WFP/EB.A/2016/7-A*) and the management response in WFP/EB.A/2016/7-A/Add.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

16 June 2016

West Africa Portfolio

2016/EB.A/17 **Summary Evaluation Report — Mauritania Country Portfolio (2011–2015) and Management Response**

The Board took note of "Summary Evaluation Report – Mauritania Country Portfolio (2011–2015)" (WFP/EB.A/2016/7-B/Rev.1 and the management response in WFP/EB.A/2016/7-B/Add.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

16 June 2016

Asia and the Pacific Portfolio

2016/EB.A/18 **Protracted relief and recovery operations — Democratic People's Republic of Korea 200907**

The Board approved the proposed protracted relief and recovery operation Democratic People's Republic of Korea 200907 "Nutrition Support for Children and Women and Strengthening Community Capacity to Reduce Disaster Risks" (WFP/EB.A/2016/8-A/1/Rev.1).

16 June 2016

East and Central Africa Portfolio

2016/EB.A/19 **Budget increases to protracted relief and recovery operations — Ethiopia 200712**

The Board approved the proposed budget increase of USD 186 million for Ethiopia protracted relief and recovery operation 200712 – Responding to Humanitarian Crises and Transitioning Food-Insecure Groups to More Resilient Strategies (WFP/EB.A/2016/8-B/1*).

16 June 2016

Southern Africa Portfolio

2016/EB.A/20 **Protracted relief and recovery operations — Zimbabwe 200944**

The Board approved the proposed protracted relief and recovery operation Zimbabwe 200944 "Building Resilience for Zero Hunger" (WFP/EB.A/2016/8-A/2).

16 June 2016

2016/EB.A/21 **Budget increases to protracted relief and recovery operations — Malawi 200692**

The Board approved the proposed budget increase of USD 257 million for Malawi protracted relief and recovery operation 200692 – Responding to Humanitarian Needs and Strengthening Resilience, with a nine-month extension from 1 April 2017 to 31 December 2017 (WFP/EB.A/2016/8-B/2).

16 June 2016

Summary of the Work of the Executive Board

2016/EB.A/22 **Summary of the Work of the First Regular Session of the Executive Board**

The Board approved the document "Draft Summary of the Work of the First Regular Session of the Executive Board, 2016", the final version of which would be embodied in the document WFP/EB.1/2016/14.

17 June 2016

ANNEX

Provisional Agenda

1. ***Adoption of the Agenda*** *(for approval)*

2. ***Appointment of the Rapporteur***

   Special Address by His Holiness Pope Francis

3. ***Opening Remarks by the Executive Director***

4. ***Annual Reports***

   - Annual Performance Report for 2015 (*for approval*)

5. ***Policy Issues***

   a) WFP Strategic Plan (2017–2021) *(for consideration)*

   b) Policy on Country Strategic Plans *(for consideration)*

   c) Update on the Financial Framework Review *(for consideration)*

   d) Update on the Integrated Road Map for the Strategic Plan (2017–2021), the Corporate Results Framework, the Policy on Country Strategic Plans and the Financial Framework Review *(for information)*

   e) Update on WFP's Role in Collective Humanitarian Response *(for consideration)*

   f) Update on the Gender Policy *(for information)*

   g) Update on WFP's Response to HIV and AIDS *(for information)*

6. ***Resource, Financial and Budgetary Matters***

   a) Audited Annual Accounts, 2015 *(for approval)*

   b) Appointment of Two Executive Board Members to the Selection Panel for the Appointment of Two Members of the Audit Committee *(for approval)*

   c) Use of the Immediate Response Account for Preparedness Activities *(for approval)*

   d) Annual Report of the Audit Committee *(for consideration)*

   e) Annual Report of the Inspector General *(for consideration)* and Note by the Executive Director *(for consideration)*

   f) Report of the External Auditor on the School Feeding Programme *(for consideration)* and WFP Management Response *(for consideration)*

g) Report of the External Auditor on WFP Aviation *(for consideration)* and WFP Management Response *(for consideration)*

h) Report on the Implementation of the External Auditor Recommendations *(for consideration)*

i) Report on the Utilization of WFP's Advance Financing Mechanisms (1 January–31 December 2015) *(for consideration)*

j) Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (h)) *(for information)*

7. ***Evaluation* Reports**

a) Annual Evaluation Report, 2015 and Management Response *(for consideration)*

b) Summary Evaluation Report – Mauritania Country Portfolio and Management Response *(for consideration)*

c) Implementation Status of Evaluation Recommendations *(for information)*

Operational Matters

8. ***Projects for Executive Board Approval** (for approval)*

a) Protracted relief and recovery operations

- Democratic People's Republic of Korea 200907
- Zimbabwe 200944

b) Budget increases to protracted relief and recovery operations

- Ethiopia 200712
- Malawi 200692

9. ***Organizational and Procedural Matters***

- Biennial Programme of Work of the Executive Board (2016–2017) *(for information)*

10. ***Administrative and Managerial Matters***

a) Address by Staff Representative Bodies to the Board

b) Report on Post-Delivery Losses for the Period 1 January–31 December 2015 *(for information)*

c) Update on Food Procurement *(for information)*

d) Statistical Report on International Professional Staff and Higher Categories *(for information)*

e) Security Report *(for information)*

11. ***Summary of the Work of the First Regular Session of the Executive Board, 2016***
(for approval)

12. ***Other Business***

a) Oral Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (*for information*)

b) Update on Cost Excellence (*for information*)

13. ***Verification of Adopted Decisions and Recommendations***

World Food Programme
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Executive Board
Second Regular Session
Rome, 14–17 November 2016

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Agenda Item 15
WFP/EBA/2016/15
Verification of Adopted Decisions and Recommendations

Executive Board documents are available on WFP's website (http://executiveboard.wfp.org).

Decisions and Recommendations of the Second Regular Session of the Executive Board, 2016

Executive Board Bureau	
President:	**H.E. Stephanie Hochstetter Skinner-Klée** (Guatemala)
Alternate:	**Ms Angélica Jácome** (Panama)
Vice-President:	**H.E. Anil Wadhwa** (India)
Alternate:	**H.E. Majid Dehghan Shoar** (Islamic Republic of Iran)
Member:	**Ms Anna-Marie Moulton** (South Africa)
Alternate:	**H.E. Mohammed S.L. Sheriff** (Liberia)
Member:	**Ms Vibeke Gram Mortensen** (Denmark)
Alternate:	**Mr Osamu Kubota** (Japan)
Member:	**Mr Zoltán Kálmán** (Hungary)
Alternate:	**Mr Artur Pollok** (Poland)
Rapporteur:	**Mr Evgeny Vakulenko** (Russian Federation)

Table of Contents

		Page
	Adoption of the Agenda	31
	Election for Vacant Positions in the Bureau and Appointment of the Rapporteur	31
Current and Future Strategic Issues		
2016/EB.2/1	Opening Remarks by the Executive Director	31
Policy Issues		
2016/EB.2/2	WFP Strategic Plan (2017–2021)	31
2016/EB.2/3	Corporate Results Framework (2017–2021)	32
2016/EB.2/4	Policy on Country Strategic Plans	33
2016/EB.2/5	Collaboration among the United Nations Rome-based Agencies: Delivering on the 2030 Agenda	33
Resource, Financial and Budgetary Matters		
2016/EB.2/6	WFP Management Plan (2017–2019)	33
2016/EB.2/7	Financial Framework Review	34
Evaluation Reports		
2016/EB.2/8	Synthesis Report of Operation Evaluations (2015–2016)	37
East and Central Africa Portfolio		
2016/EB.2/9	Summary Evaluation Report – Burundi Country Portfolio (2011–2015) and Management Response	37
2016/EB.2/10	Budget Increases to Development Activities – Burundi Country Programme 200119	37
2016/EB.2/11	Budget Increases to Protracted Relief and Recovery Operations – South Sudan 200572	38

page

West Africa Portfolio

2016/EB.2/12	Country Programmes – Côte d'Ivoire 200960 (2017–2020)	38
2016/EB.2/13	Budget Increases to Development Activities – Burkina Faso Country Programme 200163	38
2016/EB.2/14	Budget Increases to Development Activities – Ghana Country Programme 200247	38
2016/EB.2/15	Protracted Relief and Recovery Operations – the Niger 200961	39
2016/EB.2/16	Budget Increases to Protracted Relief and Recovery Operations – Chad 200713	39

Asia and the Pacific Portfolio

2016/EB.2/17	Budget Increases to Protracted Relief and Recovery Operations – Afghanistan 200447	39

Southern Africa Portfolio

2016/EB.2/18	Budget Increases to Development Activities – Malawi Country Programme 200287	39
2016/EB.2/19	Budget Increases to Protracted Relief and Recovery Operations – Madagascar 200735	40

Middle East, North Africa, Eastern Europe and Central Asia Portfolio

2016/EB.2/20	Summary Evaluation Report – Iraq Country Portfolio (2010–2015) and Management Response	40
2016/EB.2/21	Protracted Relief and Recovery Operations – Syrian Refugee Crisis (Regional) 200987	40
2016/EB.2/22	Protracted Relief and Recovery Operations – Syrian Arab Republic 200988	40
2016/EB.2/23	Protracted Relief and Recovery Operations – Ukraine 200953	41
2016/EB.2/24	Budget Increases to Protracted Relief and Recovery Operations – State of Palestine 200709	41

		page
Organizational and Procedural Matters		
2016/EB.2/25	Biennial Programme of Work of the Executive Board (2017–2018)	41
Administrative and Managerial Matters		
2016/EB.2/26	Appointment of the Director of Evaluation	41
Summary of the Work of the Executive Board		
2016/EB.2/27	Summary of the Work of the Annual Session of the Executive Board, 2016	42
Projects Approved by Correspondence		
	Budget Increases to Protracted Relief and Recovery Operations – Haiti 200618	42
Annex	Agenda	43

Decisions and Recommendations

Adoption of the Agenda

The Board adopted the Agenda.

14 November 2016

Election for Vacant Positions in the Bureau and Appointment of the Rapporteur

The Board elected H.E. Anil Wadhwa (India, List B) as member of the Bureau and Mr Artur Pollok (Poland, List E) as member alternate of the Bureau.

In accordance with Rule XII of its Rules of Procedure, the Board appointed Mr Evgeny Vakulenko (Russian Federation, List E) Rapporteur of the Second Regular Session of 2016.

14 November 2016

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

Current and Future Strategic Issues

2016/EB.2/1 **Opening Remarks by the Executive Director**

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session.

14 November 2016

Policy Issues

2016/EB.2/2 **WFP Strategic Plan (2017–2021)**

The Board, reaffirming its commitment to WFP's mandate as reflected in the General Rules and Regulations, approved the "WFP Strategic Plan (2017–2021)" (WFP/EB.2/2016/4-A/1/Rev.2*), which would align the organization's operations with the Sustainable Development Goals. The Board noted its expectation that responding to food security-related emergencies and providing direct humanitarian assistance that helps save lives and livelihoods and upholding the humanitarian principles would remain

WFP's primary focus and continue to be the major part of WFP's operations. The Board recognized the importance of WFP implementing its Strategic Plan (2017–2021) in collaboration with FAO, IFAD and other UNDS entities to maximize results for achieving the SDGs.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (ACABQ), (WFP/EB.2/2016/5(A,B,C)/2, WFP/EB.2/2016/4(A,B,C)/2) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee (WFP/EB.2/2016/5(A,B,C)/3, WFP/EB.2/2016/4(A,B,C)/3*).

14 November 2016

2016/EB.2/3 **Corporate Results Framework (2017–2021)**

Having considered WFP's corporate strategic results frameworks (2017–2021) (WFP/EB.2/2016/4-B/1/Rev.1*), the Board:

- approved the WFP Corporate Results Framework (2017–2021); and
- took note of the management performance approach (2017–2021).

The Board also took note of the comments of the ACABQ, (WFP/EB.2/2016/5(A,B,C)/2, WFP/EB.2/2016/4(A,B,C)/2) and the FAO Finance Committee (WFP/EB.2/2016/5(A,B,C)/3, WFP/EB.2/2016/4(A,B,C)/3*).

14 November 2016

2016/EB.2/4 **Policy on Country Strategic Plans**

The Board:

- *approved* the Policy on Country Strategic Plans (WFP/EB.2/2016/4-C/1/Rev.1*) (the CSP Policy);
- *requested* the Executive Director to submit Country Strategic Plans containing pilot Country Portfolio Budgets for Executive Board approval in 2017 (pilot CSPs);
- *noted* that the CSP Policy provided for modification of WFP's existing programme categories, which would necessitate amendments to the WFP General Rules and Financial Regulations, and accordingly *authorized*, pending normative amendments expected to be approved at EB.2/2017, the temporary application to the pilot CSPs of provisions of the WFP General Rules and Financial Regulations referring to existing programme categories as if such references were to the Country Strategic Plan; and
- *requested* the Secretariat to propose for Executive Board approval at EB.2/2017 amendments to the programmatic terminology employed in WFP General Rules and Financial Regulations to accommodate the Country Strategic Plans framework.

The Board also took note of the comments of the ACABQ, (WFP/EB.2/2016/5(A,B,C)/2, WFP/EB.2/2016/4(A,B,C)/2) and the FAO Finance Committee (WFP/EB.2/2016/5(A,B,C)/3, WFP/EB.2/2016/4(A,B,C)/3*).

14 November 2016

2016/EB.2/5 **Collaboration among the United Nations Rome-based Agencies: Delivering on the 2030 Agenda**

The Board took note of "Collaboration among the United Nations Rome-based Agencies: Delivering on the 2030 Agenda" (WFP/EB.2/2016/4-D/Rev.1).

15 November 2016

Resource, Financial and Budgetary Matters

2016/EB.2/6 **WFP Management Plan (2017–2019)**

Having considered WFP's Management Plan (2017–2019) (WFP/EB.2/2016/5-A/1/Rev.2), the Board:

i. *took note* that the 2017 Programme Support and Administrative appropriation assumed a funding level of USD 5.2 billion in 2017;

ii. *took note* of the projected operational requirements of USD 9.0 billion for 2017 and the prioritization proposals to align this with anticipated funding, as outlined in Section III;

iii. *approved* a 2017 Programme Support and Administrative appropriation of USD 335.4 million, to be allocated as follows:

programme support: regional bureaux and country offices	USD 146.0 million
programme support: Headquarters	USD 53.6 million
management and administration	USD 135.8 million
Total	**USD 335.4 million**

iv. *approved* a transfer from the Programme Support and Administrative Equalization Account of USD 15 million to the Immediate Response Account;

v. *approved* a single corporate indirect support cost recovery rate of 7.0 percent for 2017;

vi. *approved* a ceiling of USD 82 million for corporate services advances from 2017, and looked forward to reviewing this as part of future Management Plans; and

vii. *authorized* the Executive Director to adjust the Programme Support and Administrative component of the budget in accordance with a change in the level of the forecasted income for the year, at a rate not to exceed 2 percent of the anticipated change in income.

The Board also took note of the comments of the ACABQ, (WFP/EB.2/2016/5(A,B,C)/2, WFP/EB.2/2016/4(A,B,C)/2) and the FAO Finance Committee (WFP/EB.2/2016/5(A,B,C)/3, WFP/EB.2/2016/4(A,B,C)/3*).

15 November 2016

2016/EB.2/7 **Financial Framework Review**

Having considered the Financial Framework Review (FFR) (WFP/EB.2/2016/5-B/1/Rev.1), the Board:

i) *noted* that the FFR was composed of three work streams: budgeting for operational effectiveness; resource-based planning; and macro-advance financing;

ii) *noted,* in connection with the budgeting for operational effectiveness work stream, that under the Policy on Country Strategic Plans (WFP/EB.2/2016/4-C/1/Rev.1*) (CSP Policy) each Country Strategic Plan, Interim Country Strategic Plan and limited emergency operation would include a country portfolio budget (CP Budget), to which the approval mechanisms and transition and implementation arrangements set forth in the CSP Policy would apply;

iii) *noted* that, under the CSP Policy, Country Strategic Plans containing pilot CP Budgets (Pilot CSPs) would be submitted for Board approval in 2017, and *requested* the Executive Director to ensure that the experience of such Pilot CSPs informed the final design of the CP Budget and CSP structure;

iv) *noted* that the roll-out across WFP of the CP Budget structure was expected to begin in 2018, following its finalization and the approval of amendments to the General Rules, Financial Regulations and Executive Director delegations of authority at EB.2/2017;

v) in line with the recommendations set forth in the FFR, *approved* the following principles to guide the introduction of pilot CP Budgets in 2017 and the finalization of the CP Budget structure:

   a. that the CP Budget structure encompass all operations in all contexts, replacing the multiple programme and project budgets and also reflecting the trust fund budgets where possible, that currently exist within a country;

   b. that the CP Budget be summarized in four high-level cost categories – transfer costs, implementation costs, adjusted direct support costs, and indirect support costs;

   c. that each CSP include a CP Budget, broken down by the four high-level cost categories set forth in point v) b of this decision and approved by total budget per WFP Strategic Outcome;

   d. that the CP Budget be results-oriented with clear links from WFP Strategic Results to WFP Strategic Outcomes to activities to costs; and

   e. that the principle of full-cost recovery, applied to contributions, would employ the high-level cost categories of transfer and implementation costs, adjusted direct support costs, and indirect support costs; and that the full-cost recovery norms approved by the Executive Board in the General Rules be simplified.

vi) consistent with these principles, the Executive Board *further approved* the following elements for inclusion in the CP Budget structure:

   a. that the CP Budget be stated by calendar year;

b. that, where a country has a Country Strategic Plan or Interim Country Strategic Plan, the initial response to an emergency be handled either by modifying an existing strategic outcome or by introducing new strategic outcomes in a CP Budget;

c. that more detailed cost planning elements be aligned with harmonized United Nations cost categories, where possible; and

d. that, as a complement to CSPs, country-level budget and operational information from WFP's annual planning process be made available for information purposes to Member States, as outlined in paragraphs 50–57 of the FFR.

vii) *noted* that the application of the principles set forth above would derogate from, and eventually require amendment of, provisions of the General Rules and Financial Regulations relating to cost categorizations and the manner in which full-cost recovery is achieved;

viii) *expected* that experience of the Pilot CSPs would assist in identifying the necessary normative amendments to the General Rules and Financial Regulations, and *requested* the Executive Director to present the necessary proposals for approval at EB.2/2017;

ix) *authorized*, as a temporary measure pending the Executive Board's approval of amendments of the WFP General Rules and Financial Regulations at EB.2/2017, derogations from provisions of General Rule XIII.4 and Financial Regulations 1.1 and 4.5 concerning cost categorizations and the manner in which full-cost recovery was achieved, solely where these were necessary to permit application to the 2017 Pilot CSPs of the CP Budget principles that are listed at point v of this decision;

x) *noted* that adoption of the CSP framework would require revision of the programme category terminology and the budgetary thresholds that are included in the Delegations of Authority to the Executive Director and *looked forward* to the Secretariat's proposal on the revised delegations of authority, to be presented to the Executive Board for approval at EB.2/2017;

xi) *granted*, as a temporary measure for 2017, authority to the Executive Director to make revisions to the Pilot CSPs, subject to existing delegations of authority with respect to emergency operations, with the understanding that any such revisions would be reported promptly to the Executive Board; and

xii) *noted* that informal consultations would be scheduled in 2017 to ensure informed and extensive engagement with the Board regarding the finalization of the CP Budget structure and approval of amendments to the General Rules, Financial Regulations and Executive Director delegations of authority at EB.2/2017.

The Board also took note of the comments of the ACABQ, (WFP/EB.2/2016/5(A,B,C)/2, WFP/EB.2/2016/4(A,B,C)/2) and the FAO Finance Committee (WFP/EB.2/2016/5(A,B,C)/3, WFP/EB.2/2016/4(A,B,C)/3*).

15 November 2016

Evaluation Reports

2016/EB.2/8 **Synthesis Report of Operation Evaluations (2015–2016)**

The Board took note of "Synthesis Report of 2015–2016 Operation Evaluations" (WFP/EB.2/2016/6-C), taking into account considerations raised by the Board during its discussion.

15 November 2016

East and Central Africa Portfolio

2016/EB.2/9 **Summary Evaluation Report – Burundi Country Portfolio (2011–2015) and Management Response**

The Board took note of "Summary Evaluation Report – Burundi Country Portfolio (2011–2015)" (WFP/EB.2/2016/6-A) and the management response in WFP/EB.2/2016/6-A/Add.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

15 November 2016

2016/EB.2/10 **Budget Increases to Development Activities – Burundi Country Programme 200119**

The Board approved the proposed budget increase of USD 23.4 million for Burundi country programme 200119, with a one-year extension from 1 January to 31 December 2017 (WFP/EB.2/2016/8-A/1).

15 November 2016

2016/EB.2/11 **Budget Increases to Protracted Relief and Recovery Operations – South Sudan 200572**

The Board approved the proposed budget increase of USD 191 million for South Sudan Protracted Relief and Recovery Operation 200572 "Food and Nutrition Assistance for Relief and Recovery, Supporting Transition and Enhancing Capabilities to Ensure Sustainable Hunger Solutions" (WFP/EB.2/2016/8-C/3), with a one-year extension from 1 January to 31 December 2017.

15 November 2016

West Africa Portfolio

2016/EB.2/12 **Country Programmes – Côte d'Ivoire 200960 (2017–2020)**

The Board approved Côte d'Ivoire country programme 200960 (2017–2020)(WFP/EB.2/2016/7), for which the food requirement is 27,097 mt at a cost of USD 29.2 million, the cash-based transfer requirement is USD 18.2 million and the total cost to WFP is USD 68.4 million.

16 November 2016

2016/EB.2/13 **Budget Increases to Development Activities – Burkina Faso Country Programme 200163**

The Board approved the proposed budget increase of USD 6 million for Burkina Faso country programme 200163, with a 12-month extension from 1 January to 31 December 2017 (WFP/EB.2/2016/8-A/4).

16 November 2016

2016/EB.2/14 **Budget Increases to Development Activities – Ghana Country Programme 200247**

The Board approved the proposed budget increase of USD 16.4 million for Ghana country programme 200247, with a 12-month extension from 1 January to 31 December 2017 (WFP/EB.2/2016/8-A/3).

16 November 2016

2016/EB.2/15 **Protracted Relief and Recovery Operations – Niger 200961**

The Board approved the proposed protracted relief and recovery operation the Niger 200961 "Strengthening Resilience in the Niger through an Integrated Multi-Sector and Multi-Partner Safety Net and Disaster Risk Reduction Approach" (WFP/EB.2/2016/8-B/3).

16 November 2016

2016/EB.2/16 **Budget Increases to Protracted Relief and Recovery Operations – Chad 200713**

The Board approved the proposed budget increase of USD 141 million for Chad protracted relief and recovery operation 200713 "Building Resilience, Protecting Livelihoods and Reducing Malnutrition of Refugees, Returnees and Vulnerable People" (WFP/EB.2/2016/8-C/4), with a 12-month extension from 1 January to 31 December 2017.

16 November 2016

Asia and the Pacific Portfolio

2016/EB.2/17 **Budget Increases to Protracted Relief and Recovery Operations – Afghanistan 200447**

The Board approved the proposed budget increase of USD 209.3 million for Afghanistan protracted relief and recovery operation 200447 "Assistance to Address Food Insecurity and Undernutrition", with an 18-month extension from 1 January 2017 to 30 June 2018 (WFP/EB.2/2016/8-C/1).

16 November 2016

Southern Africa Portfolio

2016/EB.2/18 **Budget Increases to Development Activities – Malawi Country Programme 200287**

The Board approved the proposed budget increase of USD 77.8 million for Malawi country programme 200287, with a 24-month extension from 1 January 2017 to 31 December 2018 (WFP/EB.2/2016/8-A/2).

16 November 2016

2016/EB.2/19 **Budget Increases to Protracted Relief and Recovery Operations – Madagascar 200735**

The Board approved the proposed budget increase of USD 82.1 million for Madagascar protracted relief and recovery operation 200735 (WFP/EB.2/2016/8-C/5).

16 November 2016

Middle East, North Africa, Eastern Europe and Central Asia Portfolio

2016/EB.2/20 **Summary Evaluation Report – Iraq Country Portfolio (2010–2015) and Management Response**

The Board took note of "Summary Evaluation Report – Iraq Country Portfolio (2010–2015)" (WFP/EB.2/2016/6-B/Rev.1*) and the management response in WFP/EB.2/2016/6-B/Add.1, and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

17 November 2016

2016/EB.2/21 **Protracted Relief and Recovery Operations – Syrian Refugee Crisis (Regional) 200987**

The Board approved the proposed regional protracted relief and recovery operation Syrian Refugee Crisis (Regional) 200987 "Assistance to Vulnerable Syrian Refugees and Host Communities in Egypt, Iraq, Jordan, Lebanon and Turkey" (WFP/EB.2/2016/8-B/2).

17 November 2016

2016/EB.2/22 **Protracted Relief and Recovery Operations – Syrian Arab Republic 200988**

The Board approved the proposed protracted relief and recovery operation Syrian Arab Republic 200988 "Food, Nutrition and Livelihood Assistance to the People Affected by the Crisis in the Syrian Arab Republic" (WFP/EB.2/2016/8-B/1/Rev.1*).

17 November 2016

2016/EB.2/23 **Protracted Relief and Recovery Operations – Ukraine 200953**

The Board approved the proposed protracted relief and recovery operation Ukraine 200953 "Assistance for Food-Insecure and Vulnerable Populations Affected by Conflict and Loss of Livelihoods in Eastern Ukraine" (WFP/EB.2/2016/8-B/4).

17 November 2016

2016/EB.2/24 **Budget Increases to Protracted Relief and Recovery Operations – State of Palestine 200709**

The Board approved the proposed budget increase of USD 58.4 million for State of Palestine protracted relief and recovery operation 200709 "Food Assistance for Food-Insecure Populations in the West Bank and Gaza Strip" (WFP/EB.2/2016/8-C/2).

17 November 2016

Organizational and Procedural Matters

2016/EB.2/25 **Biennial Programme of Work of the Executive Board (2017–2018)**

The Board approved "Biennial Programme of Work of the Executive Board (2017–2018)" (WFP/EB.2/2016/11/Rev.1), as proposed by the Bureau and the Secretariat.

16 November 2016

Administrative and Managerial Matters

2016/EB.2/26 **Appointment of the Director of Evaluation**

Following the recommendation by the Executive Director, the Board approved the appointment of Ms Andrea Cook (United Kingdom) as Director of Evaluation for a single non-renewable and non-repeatable term of six years, with no subsequent re-entry into WFP.

16 November 2016

Summary of the Work of the Executive Board

2016/EB.2/27 **Summary of the Work of the Annual Session of the Executive Board, 2016**

The Board approved "Draft Summary of the Work of the Annual Session of the Executive Board, 2016", the final version of which would be embodied in the document WFP/EB.A/2016/14.

16 November 2016

Projects Approved by Correspondence

Budget Increases to Protracted Relief and Recovery Operations – Haiti 200618

The Board approved by correspondence the budget increase of USD 48.1 million for Haiti protracted relief and recovery operation 200618 "Strengthening Emergency Preparedness and Resilience".

4 November 2016

ANNEX

Agenda

1. ***Adoption of the Agenda*** *(for approval)*

2. ***Election for Vacant Positions in the Bureau and Appointment of the Rapporteur***

3. ***Opening Remarks by the Executive Director***

4. ***Policy Issues***

   a) WFP Strategic Plan (2017–2021) (*for approval*)

   b) Corporate Results Framework (2017–2021) (*for approval*)

   c) Policy on Country Strategic Plans *(for approval)*

   d) Collaboration among the United Nations Rome-based Agencies: Delivering on the 2030 Agenda *(for consideration)*

   e) Update on Collaboration among the Rome-based Agencies (*for information)*

5. ***Resource, Financial and Budgetary Matters***

   a) WFP Management Plan (2017–2019) (*for approval*)

   b) Financial Framework Review (*for approval*)

   c) Work Plan of the External Auditor (*for information*)

6. ***Evaluation Reports*** *(for consideration)*

   a) Summary Evaluation Report – Burundi Country Portfolio (2011–2015) and Management Response

   b) Summary Evaluation Report – Iraq Country Portfolio (2010–2015) and Management Response

   c) Synthesis Report of Operation Evaluations (2015–2016)

Operational Matters

7. ***Country programmes*** *(for approval)*

   - Côte d'Ivoire 200960 (2017–2020)

8. ***Projects for Executive Board Approval*** *(for approval)*

   a) Budget increases to development activities

   - Burkina Faso CP 200163

   - Burundi CP 200119

- Ghana CP 200247
- Malawi CP 200287

b) Protracted relief and recovery operations

- Niger 200961
- Syrian Refugee Crisis (Regional) 200987
- Syrian Arab Republic 200988
- Ukraine 200953

c) Budget increases to protracted relief and recovery operations

- Afghanistan 200447
- Chad 200713
- Madagascar 200735
- State of Palestine 200709
- South Sudan 200572

9. ***Reports of the Executive Director on Operational Matters*** *(for information)*

a) Budget Increases to PRROs Approved by the Executive Director (1 January–30 June 2016)

b) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO (1 January–30 June 2016)

10. ***Projects Approved by Correspondence*** *(for information)*

- Haiti 200618

11. ***Organizational and Procedural Matters***

- Biennial Programme of Work of the Executive Board (2017–2018) *(for approval)*

12. ***Administrative and Managerial Matters***

- Appointment of the Director of Evaluation *(for approval)*

13. ***Summary of the Work of the Annual Session of the Executive Board, 2016*** *(for approval)*

14. ***Other Business***

- Report on the Joint Field Visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to the Kyrgyz Republic (*for information*)
- Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (*for information*)

15. ***Verification of Adopted Decisions and Recommendations***

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